

Quality
Healthcare
Environments



Property Services

North East Lincolnshire CCG Strategic Estates Plan – December 2015



Document Control

Interim SEP agreed by:

Name	Title	Date
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Notes to Strategic Estates Plan

The 2020 review of this plan has been deferred by one year due to Covid 19

- This document has been produced by NHS PS in conjunction with North East Lincolnshire CCG, NHS England and other NHS and local authority stakeholders
- A number of the property opportunities contained within the review are at outline proposal stage only and are subject to further public engagement
- The costs and benefits set out in the document are indicative, and are subject to further planning and viability testing



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Executive Summary

NE Lincolnshire CCG Estate Strategy (2015 - 2020)

This paper provides a summary of the CCG local estate strategy review process and the proposals to support the NHS 5 year forward view:

1. Scope overview:

- The review covers the health estate in North East Lincolnshire. As part of an iterative review process it will be widened to include more property information of the wider health estate in due course
- Dialogue with other NHS stakeholders and the Council has taken place through an estates forum in the development of this strategy and will continue as the opportunities are developed

2. The CCG drivers and challenges:

- The Healthy Lives, Healthy Futures review is the main focus of Strategy and is concerned with developing an improved health and social care system

3. Property overview:

- 20 NHS PS properties comprising 28k sq. m.
- Costs currently £2.53m p.a.
- 5 freehold (5.3k sq. m), 15 leasehold (22.7k sq. m)

4. Key themes emerging from the review:

- Many of the properties are on long term leases due to third party developer contracts
- Six large Primary Care Centres (long lease 20 years) make up 85% of clinical estate.
- Better utilisation of these high quality premises is the key part of this and future estate strategies.

5. Property opportunities and savings:

- The main opportunities will come from the utilisation project.
- Leasehold disposals taking place at Olympia House and 18-20 Brighowgate
- Potential lease exits which could give savings of £112k p.a.

6. Investment requirements

- The CCG is at an early stage with the proposals and the scope of the utilisation project and NHS PS support is to be agreed

7. Other property considerations:

- Additional estate may be required to accommodate planned population growth to 2030
- Work is being undertaken with North East Lincolnshire council to identify future requirements to meet this growth

8. Recommendations

- The strategy and opportunities are endorsed by the CCG and NHS Property Services

9. Next Steps

- It is proposed that as part of an iterative review process the Strategic Estates Plan for North East Lincolnshire will be widened to include greater detail of the wider GP estate and other health estate in due course

1. Scope Overview

- The CCG is an organisation of 30 GP practices in Grimsby, Cleethorpes and Immingham working together to improve the health of local people
- This strategy reviewed the CCG clinical strategy and NHS PS and Primary Care property in the CCG area – a summary of the key themes is included at section 4 of this report
- The overarching vision of the CCG is “Delivering to the people of North East Lincolnshire the best possible independent healthy living through joined up solutions”
- The CCG is responsible for the commissioning of the health and adult social care services for over 165,000 people in North East Lincolnshire and is committed to putting families and communities at the very heart of everything we do
- This strategy is seen as being fundamental in ensuring that the CCG commission services from high quality buildings, in the right location, and condition allows delivery of modern flexible patient care services
- An estates forum meets regularly and it is intended to extend the scope to include other stakeholders from the health sector and wider public estate in the next stage of review
- Dialogue with other NHS stakeholders and the Council has taken place in the development of this strategy and will continue as the opportunities are developed

2. CCG Key Drivers and Challenges



Healthy Lives, Healthy Futures is the main focus of Strategy

It is a review of health and social care services in Northern Lincolnshire, led by both North East Lincolnshire and North Lincolnshire Clinical Commissioning Groups (CCGs) in partnership with local health and social care organisations. The big issues are:

- Developing an improved health and social care system delivering safe, high quality and affordable services for years to come
- Design and implementation of 7 day services
- Transformational schemes to help the CCG meet the financial gap of £101m by 2019

2. CCG Key Drivers and Challenges

The Existing Health and Social Care Estate

- Much of the GP estate is privately owned and on long leases (range is 2027-31), therefore most of the estate can be described as long term fixed assets
- Maximising the use of these primary care centres for development of out of hospital services is a key strategic driver for the future of the health estate
- The challenge of improving the utilisation of a relatively modern, purpose built and high quality estate that also has void space
- Affordability of space is a key issue regarding the utilisation of these centres and given the alternatives in the wider Grimsby market
- Specific to this is the occupancy by the Local Authority. Dialogue between the CCG, NHS PS and the Local Authority needs to begin to consider this going forward

3. The Estate Overview

20 Holdings / 28k sq m NIA



13 Holdings
22k sq m NIA

Health Centre



1 Holding
3k sq m NIA

Hospitals



0 Holdings

Nursing /
Care Home



3 Holdings
3k sq m NIA

Offices



1 Holding

Land without
buildings



1 Holding

Other /
Unknown

Top 5 properties (by size – NIA sqm)

Field House Medical Centre (HC)	6,5 k sqm
Weelsby View Health Centre (HC)	3,2 k sqm
Harrison House (Hospital)	3,1 k sqm
Cromwell Road Primary Care Centre (HC)	2,5 k sqm
Scarcho Medical Centre (HC)	2,4 k sqm

Total Cost of Estate

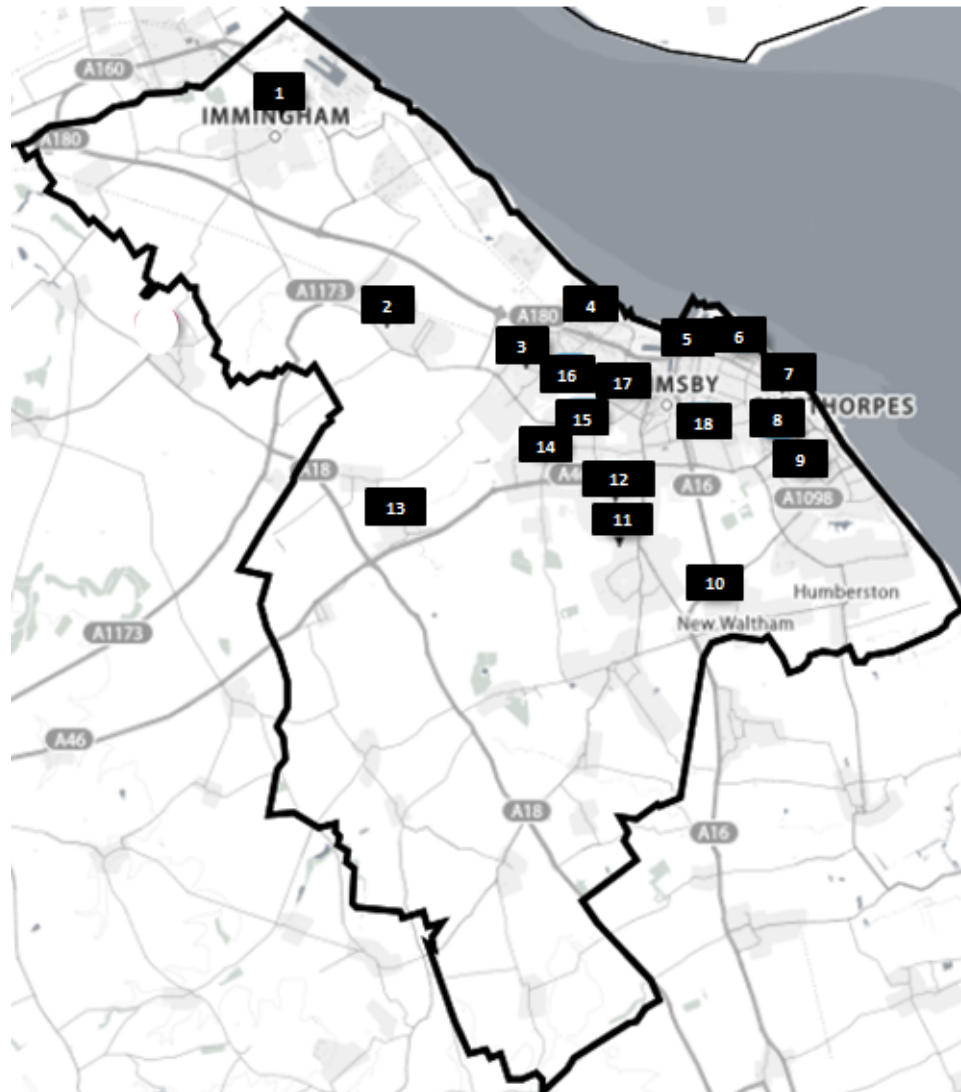
Based on 15/16 costs: £2.53m pa

Top 5 buildings by cost

Property	Runnin g cost £k p/a	Running cost £/m2 p/a
Field House Medical Centre (Health Centre) - LH	373	322
Cleethorpes Primary Care Centre (Health Centre) - other	344	424
Cromwell Road Primary Care Centre (Health Centre) – LH	307	310
Weelsby View Health Centre (Health Centre) – LH	264	424
Scarcho Medical Centre (Health Centre) – LH	208	421
Total:	£1.5m (59% of total cost)	

3. The Estate Overview

Estate Map



- 1 **Pilgrim PCC (GP)**
- 2 Healing Partnership (GP)
- 3 Dr Rajeskhara (GP)
- 4 Olympia House (offices)
Athena Building (CCG HQ)
- 5 Quayside Walk-In Centre (GP)
Open Door (GP)
Open Door - Freeman Street Branch (GP)
- 6 Dr Biswas (GP)
Stirling Medical Centre (HC)
Humberview Surgery (GP)
Dr AP Kumar (GP)
- 7 **13-15 Grimsby Road (MH)**
Clee Medical Centre (HC)
- 8 **Cleethorpes Medical Centre (HC)**
Sandringham Rpad Surgery (GP)
- 9 Taylors Avenue Medical Centre (GP)
- 10 **Harrison House (MH)**
New Waltham Surgery (GP)
- 11 **Scartho Medical Centre (GP)**
The Gardens Princess Diana of Wales Hospital
- 12 NELPCT OOH Service
- 13 The County Council Clinic
The Old Alehouse Surgery (GP)
- 14 Littlecoates Road Medical Surgery (GP)
Raj Medical Centre (GP)
- 15 **22 Carlton Road (MH)**
Birkwood Medical Centre (GP)
Keshri SN (GP)
- 16 **7-9 Osbourne Street (MH)**
Cromwell Road PCC (GP)
Dr GG De and Dr A Sinha (GP)
Freshney Green PCC (GP)
Wybers Wood Surgery (GP)
- 17 **3-7 Brighowgate (MH)**
18-20 Brighowgate (MH)
Dudley Street Surgery (GP)
Hope Court (offices)
Pelham Medical Group (GP)
The Chantry Health Group (GP)
- 18 **Crematorium Lodge (Navigo HQ)**
Hope Street Medical Centre (GP)
Weelsby View Health Centre (GP)

NHS PS properties
non NHS PS properties

D- Dental
GP- General Practice
H- Hospital
HC- Health Centre
MH - Mental Health
O- other

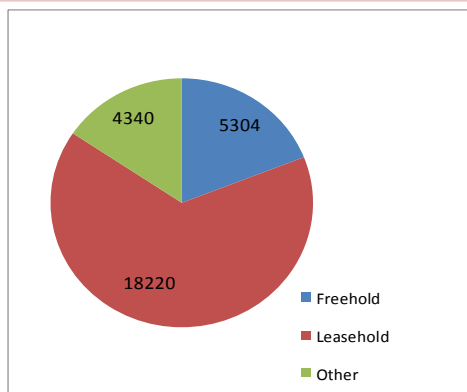
Please note the numbers refer to geographical locations not buildings

3. The Estate Overview

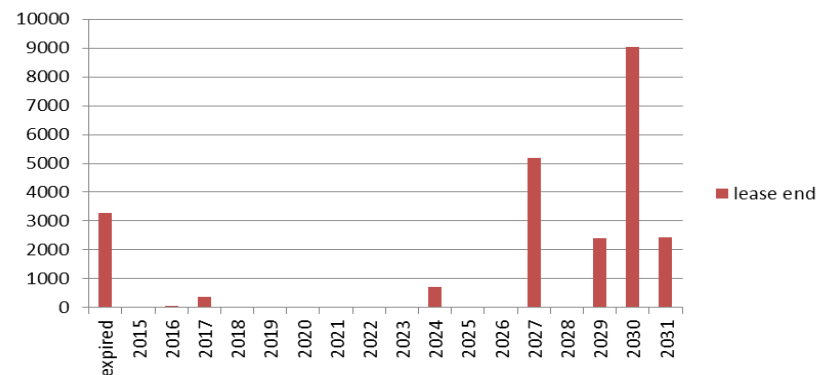
- Over 81% of the estate is leasehold. This offers future opportunities to release property running costs if local consolidation is possible. However most of the properties are on a long term leases
- A full list of lease ends and breaks to 2020 is included in the back-up slides at Annex A. The key opportunities in the next 5 years are summarised below:

Leasehold Opportunities (5 Years)		
22 Carlton Road	Lease Expired	No info
18-20 Brighowgate	Lease Expired	No info
3, Hamshaw House (Health Centre)	Lease Expired	£28k annual running cost
Olympia House	Lease Expired	£180k annual running cost
13-15 Grimsby Road	20/02/2015	No info
Crematorium Lodge	25/05/2016	No info
Athena House (office)	20/9/2018 Lease Break 20/9/2020 Lease Ends	£161k annual running cost
7-9 Osbourne Street (Health Centre)	02/08/2017	£84k annual running cost

NIA 28k sq. m (20 Holdings)



Lease End + Break Profile (NIA sq. m)



4. Key Themes Emerging from the Review

1. Immediate Priorities:

- early intervention by investing in children and family services
- tackling health inequalities in the most deprived wards by creating new economic opportunities and building community capacity and resilience
- creating new opportunities in communities to help older people maintain their health and independence as long as possible

2. Healthcare Planning and Challenges:

Relative Deprivation and health inequalities across the CCG area

- The health of people in North East Lincolnshire is generally worse than the England average. Deprivation is higher than average and about 28.6% (8,600) children live in poverty. Life expectancy for both men and women is lower than the England average
- Life expectancy is 12.9 years lower for men and 7.9 years lower for women in the most deprived areas of North East Lincolnshire than in the least deprived areas
- Demanding health needs, due to several factors: high levels of deprivation, public-health issues such as smoking, increased levels of long-term illness requiring support and a rapidly aging population
- Given current levels of demand many of the services are under pressure

Estate Issues

- Many of the properties are on long term leases
- Sustainability is important to the CCG and investment in the estate will be compliant with NHS standards which includes the latest estate codes, health notes and energy efficiency and sustainability standards such as BREEAM

3. Service Model Developments /Changes:

- the Single Point of Access (SPA) service to double in size with consequences for additional estate
- utilisation of the long term estate asset
- use of the existing high quality Primary Care centres for out of hospital treatments

4. Financial considerations:

- Financial deficit position for the health and care economy estimated to be a gap of £104m by 2019, this is the difference between funding and cost of service provision
- “Do nothing” is not a viable option to deliver a sustainable health and care service

4. Key Themes Emerging from the Review

5. Existing strategies and plans:

- 'Healthy Lives, Healthy Futures' is the main focus of Strategy
- The Single Point of Access (SPA) is a key strategic piece in the Health and Social Care systems

6. Key site requirements:

Disposals & potential disposals of NHS Estate

- A disposal has just taken place at Olympia House (offices/leasehold) (not included in estates overview figures as almost complete) and there is a planned disposal of 18-20 Brighowgate (Health Centre/ Leasehold) which is 100% vacant (233 sq.m NIA)

Co-location opportunities of NHS Properties Leasehold properties

- co-location opportunity at 7-9 Osbourne Street (385 sq. m NIA) to existing estate at lease end 2/8/17
- co-location opportunity at 3, Hamshaw House (1080 sq. m NIA) to existing estate as lease has ended

Utilisation of the 6 modern purpose built Primary Care Centres (NHS leasehold)

- They are: Cleethorpes Primary Care Centre, Cromwell Road Primary Care Centre (2.8% vacant/58sq m.), Field House Medical Centre (3.77% vacant /169sq m.), Pilgrim Primary Care Centre (5.12% vacant /118sq m.), Scartho Medical Centre, Weelsby View Health Centre (5.2% vacant /106sq m.),
- working with NHS England to obtain an accurate picture of current utilisation
- maximising use of Primary care centres for development of our out of hospital services and MDT meetings (mix of co-located teams, face to face, videoconferencing and virtual) to be developed through a strategy paper
- key issues around pricing and management of space utilisation

Review of the NHS Admin Estate

- Olympia House to be disposed
- work with the CCG to consider regear options to extract value from the lease at Athena House (CCG HQ) in return for a longer commitment should be considered
- consider options and requirements with Navigo (mental health provider) who occupy the Cedars (184 sq. m) and the Gardens (1387 sq. m) both freehold properties at Diana Princess of Wales Hospital (options paper needed)

4. Key Themes Emerging from the Review

6. Key site requirements continued:

Mental Health local service development

- The CCG has responsibility for market stability and market shaping. A commentary on unmet demand and current strategy is captured with our Market Position Statement.
- The CCG has regular discussions with both existing providers and those seeking to set up within the local market as part of their due diligence process. These discussions deal with current and future demand, and highlights significant market developments e.g. a private sector provider called Your Care are developing plans to provide a new care home in NEL with up to 90 bedrooms, which would include some specialist provision for dementia.
- There will be a requirement to adapt or build one or two units of 10-15 beds (CCG led) to support people with challenging and highly complex dementia to both meet increasing need and to enable people from North East Lincolnshire who are currently placed out of area to be cared for locally

Hospital estate

- The CCG to explore opportunities for re-utilising space that may be freed up with the hospital site to create a Hospital 'campus' model - i.e. opportunities for 'non-acute' service development on that site to maintain core building viability
- There are already outline plans for developing new building/facilities within the hospital grounds to potentially accommodate improved intermediate care facilities on the ground floor and additional office accommodation on the first floor

Intermediate care

- The current intermediate care building at the Beacons is not fit for purpose, and there will need to be identification of more appropriate, alternative accommodation within the timescale of the estates strategy. Options are currently being developed by the CCG

4. Key Themes Emerging from the Review

6. Key site requirements continued:

Planned Growth and Additional housing in the borough

- the Council local plan is for future significant housing developments – need for primary care delivery within that geography
- Early indications within the North East Lincolnshire Plan indicate an expected growth in the population of circa 26,000, requiring approximately 10,000-13,000 additional housing across 3 strategic sites – Grimsby West, Scartho Top, and Humberston Road
- This is expected over the period up to 2032 and may not impact during the 5 year timescale of this estates strategy. However, it may be helpful to note that there could be additional requirement for primary care infrastructure within these areas over this time period

Extra care Housing developments – it is the CCG's intention to establish a further 300 units of Extra Care Housing by 2018, enabling 300 more people to live safely with maximum independence in North East Lincolnshire with low to moderate levels of support. This will be done in partnership with independent providers.

5. Property Strategy Forward View

As-Is Position

To-be Position



Clinical Estate

- A large Primary Care estate which is mainly (85% of clinical estate) leasehold featuring 6 large purpose built care centres (76% of clinical estate) that are on long term leases (2027-30)
- There are small areas of vacant space at four of the primary care centres.
- 18-20 Brighowgate is 100% vacant



- Key project is to devise a strategy to better utilise the 6 Primary care centre to deliver the CCG clinical intentions
- To remove the vacant space at the Primary Care Centres through the above or sub letting
- Potential lease exits of, 7-9 Osbourne Street and 3 Hamshaw House if co-location is possible. (linked to the key strategy)
- A planned disposal of vacant 18-20 Brighowgate



Admin Estate

- Olympia House (955 sq. m) is vacant and has been disposed
- At the CCG HQ Athena House (649 sq. m) NHS PS have agreed a new lease for the CCG and the current Running costs are £161k p.a.
- The Cedars and the Gardens (Diana Princess of Wales Hospital) are occupied by Navigo the mental health provider



- Opportunity to relocate or re-negotiate /re-gear the lease at Athena House to obtain a better deal at lease break 2018.
- Consider options and requirements with Navigo relating to office space at the Cedars and the Gardens (options paper)



Estate Metrics

Running costs:

- NHS PS estate £2.53m p.a.

Estate footprint:

- The estate comprises:
 - 24.8k sqm clinical space over 15 properties
 - 3k sqm back office and other (Crematorium Lodge) over 5 properties



Running costs:

- Identified saving for reduction of costs by 13% or £326k p.a. by 2018.
- Scope for savings from the utilisation strategy, however these are currently unknown



Estate footprint by March 2020:

- 23.1k sqm clinical space over 12 properties
- Reduction/removal of void space
- The future footprint of the admin estate will be subject to what options are taken by tenants

5. Property Strategy Forward View

As-Is Position

To-be Position

Technical Estate

- N3 provided at all sites (relatively slow)
- Dedicated additional connections at large PCC's & HQ
- Centralised File Storage available to all
- Some sites using local file servers
- Secure Wifi available at Large PCC's
- Providers use PCC facilitates under partnership agreement
- No Public Wifi Access
- Requirement to lower costs
- Many Standalone Systems



- Faster N3 where BT have fibre infrastructure
- Local File Servers at all sites to lower network requirements
- Rationalisation of Network Connections to lower cost
- Public Wifi Access
- Partnership agreements re-evaluated
- Connected & Interoperable Systems

Impact of new housing

- Primary care estate located within geographical areas providing easy access for population



- Additional estate may be required to ensure adequate provision of primary and community services to the expected population growth up to 2032, particularly within NELC identified strategic housing sites (Grimsby West, Scartho Top, and Humberston Road).

Hospital Campus

- Hospital site providing predominantly medical / clinical acute services



- Potential for Hospital campus approach, providing combination of acute medical / clinical, community and wellbeing services

Intermediate care

- Intermediate Care Facility operating from site that is not fully fit for purpose



- Potential for new facility based within hospital campus

Adult Social Care

There are currently 44 care homes in North East Lincolnshire which provide care and support for:

- Older People (OP) 37 (including 6 Nursing Homes)
- 4 Learning Disabilities (LD)
- 3 Mental Health (MH)



Our vision in NEL is that people should live independently in their own home receiving the right care and support. If that cant happen then:

- CCG to enable a managed market with high occupancy rates thus ensuring sustainability and quality
- To encourage inward investment in new provision to replenish stock, such as in Extra Care Housing schemes

6. Summary of Property Opportunities

Summary of financial benefits:

Ref.	Opportunity Area	Running cost savings by Financial Year (£k)						One-off capital receipts	One-off maintenance savings
		15/16	16/17	17/18	18/19	19/20	Totals		
6.1	• Disposal opportunities	0	0	0	0	0	0	0	TBC
6.2	• Improved utilisation and sublet savings / maintenance avoidance	0	34	0	0	0	34	0	TBC
6.3	• Leasehold opportunities								
	-Exits	0	84	28	0	0	112	0	TBC
	- Lease re-gearing	0	0	0	TBC*	0	0	0	TBC
	Totals	0	118	28	0	0	146	0	

- If the above savings are achieved it will result in a 5.7% cost reduction based on current costs however the main opportunity for efficiency and costs savings in the estate will be the project to consider utilisation of the main health centres that make up 85% of the current clinical estate

* This will depend on the what lease re-gear options are available at Athena House

Summary of non-financial benefits:

- full utilisation of modern purpose-built estate at the 6 primary care centres
- reconfiguration of the estate to better meet the commissioners needs
- disposal of property that is surplus to need or is not fit for purpose

6. Property Opportunities & Savings

6.1 Consolidation and disposal opportunities:

- This will be subject to the options developed with the tenants at the Gardens and the Cedars

6.2 Improved utilisation and sublet savings:

Opportunity	Estimated Void Cost savings £k pa	Maintenance Avoidance £k	Target Financial Year
Improved utilisation of the main Primary Care centres across NE Lincolnshire is the key part of this plan and must be developed as a strategy by the CCG, NHS England, NHS PS, providers and other tenants.	Unknown to be worked up by the strategy	Unknown to be worked up by the strategy	2016-2020
Market the space at Cromwell Road Primary Care Centre	7	TBA	2016/17
Market the space at Field House Medical Centre	10	TBA	2016/17
Market the space at Pilgrim Primary Care Centre	8	TBA	2016/17
Market the space at Weelsby View Health Centre	9	TBA	2016/17
Totals	34	TBA	

6. Property Opportunities & Savings

6.3 Leasehold exit and re-gear opportunities

Opportunity	Estimated Running Cost savings £k pa	Estimated disposal proceeds £k pa	Target Financial Year
Leasehold exit in progress at 18-20 Brighowgate (Health Centre)	No Budget information	0	2015/16
Potential leasehold exit at 7-9 Osbourne Street*	84	0	2016/17
Potential leasehold exit at 3 Hamshaw House*	28	0	2017/18
Potential lease re-gear at Athena House at break clause	TBA	TBA	2018/19
Total	112	0	

* These savings would be for the provider Navigo and not the CCG

7. Investment Considerations

Investment considerations:

- The key part of this estates plan is to create a strategy that gives a true picture of the utilisation of the Primary Care centres and then implements a plan to utilise them for the development of out of hospital services
- This will be a joint project CCG, NHS England, NHS PS, providers and other tenants.
- The CCG is at an early stage with these proposals and the scope of the project and NHS PS support is to be agreed

Other CCG Property Initiatives:

- Explore the potential for the hospital campus approach
- Establish the feasibility for a Intermediate Care Facility on the hospital campus
- Improve the IT/technical estate
- Encourage inward investment in new provision in the adult social care stock

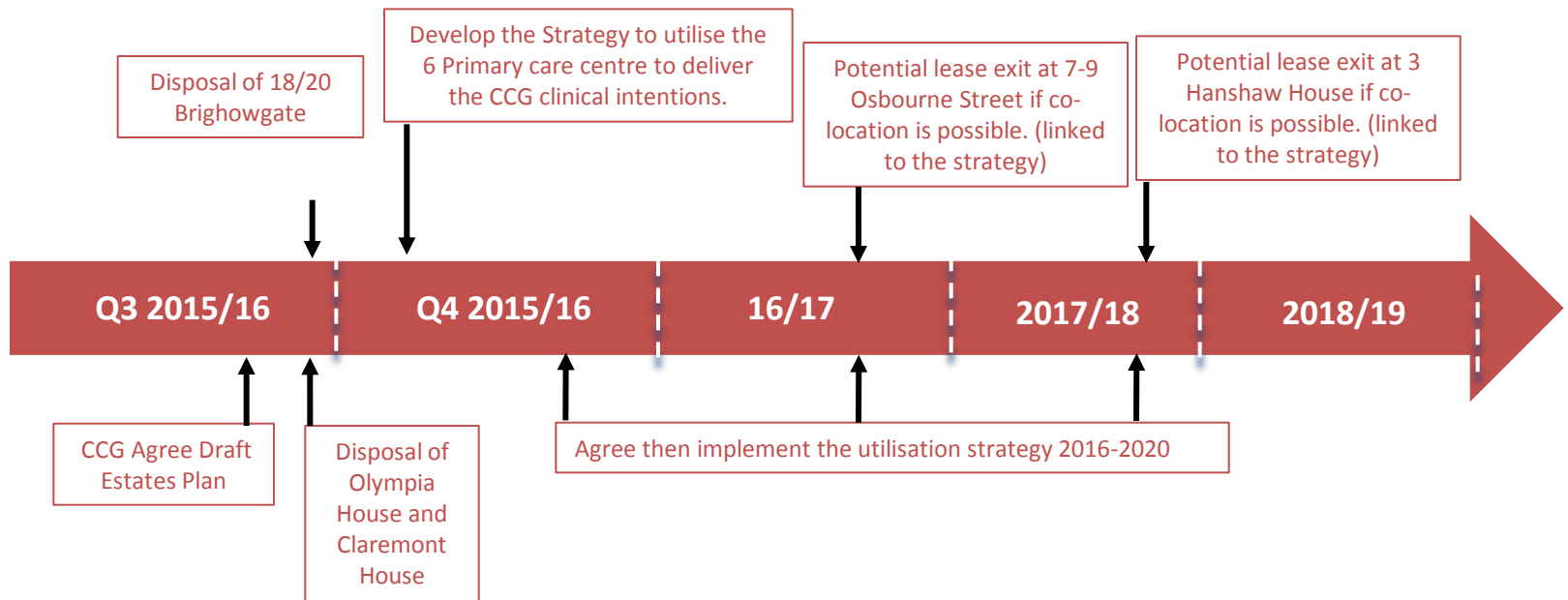
8. Financial Analysis

- There is currently identified running costs savings of £146k a year by 2018 with minimal costs to achieve envisaged. This is 5.7% of the total running costs
- 85% of the current clinical estate is made up of six large primary care centres and with the proposed leasehold disposals this will increase to 92%
- The clinical strategy in synthesis with this estates strategy is to use these primary care centres for out of hospital services and this will be where a more local and better health service can be delivered for patients. It is also where costs savings can be made. This is the major work stream from this initial Strategy
- Costs savings estimates for the above work stream cannot be estimated at this time, however they will be included in later versions



9. Work Plan

- NHS PS is working with the CCG to deliver the strategy
- timeline of work programmes and planned disposals



10. Other Property Considerations

Planning Growth

- There is significant planned growth in the CCG area and NHS PS has and will assist the CCG in its engagement with NE Lincolnshire Council as it produces its new Local Plan. This will ensure that future health care infrastructure is included in the Local Plan to mitigate the effects of population growth

Future Review

- It is proposed that as part of iterative review process the Strategic Estates Plan for North East Lincolnshire CCG will be widened to include details and proposals for the wider GP estate in due course and also property owned and leased by North East Lincolnshire Council.
- It is therefore intended to extend the scope to include other stakeholders from the health sector and wider public estate in the next stage of review.
- The local estates forum will be used to achieve this
- There is also scope to join up the strategic estate plans for North Lincolnshire and North East Lincolnshire to reflect the scope of the overarching Healthy Lives, Healthy Futures strategy
- However this would have to be agreed by both CCGs

10. Recommendations

North East Lincolnshire CCG Estate Strategy (2015-20): Recommendations for CCG approval:



1. Implementing priority healthcare changes

- This SEP will allow the CCG to deliver its clinical strategies more efficiently and effectively, especially care closer to home and the primary care strategy
- Critical to this will be the delivery of the utilisation strategy of the existing 6 primary care centres

2. Cost reduction opportunities

- The review has identified costs savings of £146k p.a. by 2018
- These costs savings can be made with little impact on service delivery
- The identified disposal will be added to E-Pims and offered to all priority purchasers including the local councils

3. Dealing with void space

- The vacant space in the Primary Care Centres will be sub let.

4. Improving estate utilisation

- This is the key driver for the estate and be the delivery vehicle for the CCG clinical plans of delivering care closer to home and out of hospital
- The key part of this estates plan is to create a strategy with current tenants that gives a true picture of the utilisation of the Primary Care centres then implements a plan to utilise them for the development of out of hospital services
- Explore the potential for the hospital campus approach

5. Other CCG Projects

- Develop the feasibility for a Intermediate care facility on the hospital campus
- Improve the IT/technical estate.
- Encourage inward investment in new provision in the adult social care stock

6. Work Plan

- The plan at section 9 outlines a number of key projects that will need to be progressed to realise the savings
- These projects need to be worked through utilising NHS PS Asset management teams, Capital and Facilities teams
- NHS PS and the CCG will work together to drive forward the opportunities and optimise the benefits.

Back-up Slides

Annex A - Lease Ends and Breaks Pipeline (1 of 2)

Property name	Main Use	Lease Expiry Date	Lease Break Date	Comment
18-20 Brighowgate	Health Centre	26/01/2014	No info	Planned Disposal
3, Hamshaw House	Health Centre	26/01/2014	n/a	Potential disposal
Olympia House	Offices	15/07/2014	n/a	Has been disposed
13-15 Grimsby Road	Health Centre	20/02/2015	n/a	
Crematorium Lodge	Other	25/05/2016	n/a	Tenant Navigo wants to stay
7-9 Osbourne Street	Health Centre	02/08/2017	n/a	
Athena House	Offices	14/09/2020	14/09/2018	Potential to re-gear at lease break
Hope Court	Offices	14/06/2024	n/a	
Weelsby View Health Centre	Health Centre	22/09/2027	n/a	
Cleethorpes Primary Care Centre	Health Centre	10/12/2027	n/a	

Annex A - Lease Ends and Breaks Pipeline (2 of 2)

Property name	Main Use	Lease Expiry Date	Lease Break Date	Comment
Pilgrim Primary Care Centre	Health Centre	2029		No further details on this lease
Field House Medical Centre	Health Centre	09/08/2030	n/a	
Cromwell Road PCC	Health Centre	29/10/2030	n/a	
Scarcho Medical Centre	Health Centre	12/12/2031	n/a	
22 Carlton Road	Health Centre	No info	No info	

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