

TRAVEL AND EXPENSES POLICY

March 2014

Authorship:	CSU Transition HR Policy Lead- adapted for local use by North Yorkshire and Humber Commissioning Support Unit on behalf NHS Scarborough and Ryedale CCG
Committee Approved:	SRCCG Committees Joint Trade Union Partnership Forum
Approved date:	23/07/2014
Review Date:	3 years
Equality Impact Assessment	Completed
Sustainability Impact Assessment	Completed
Target Audience:	All staff
Policy Reference No:	SRCCG P627
Version Number:	Version 2

The on-line version is the only version that is maintained. Any printed copies should, therefore, be viewed as ‘uncontrolled’ and as such may not necessarily contain the latest updates and amendments.

POLICY AMENDMENTS

Amendments to the policy will be issued from time to time. A new amendment history will be issued with each change.

New Version Number	Issued by	Nature of Amendment	Approved by	Date approved	Date on Intranet
DRAFT	SRCCG	Draft policy for CCG	Senior Management Team (SMT)	22/04/2014	n/a
DRAFT	SRCCG	Draft policy for CCG	JTUPF	23/07/2014	n/a
1	SRCCG	Policy for CCG	SMT for Formal Adoption	12/08/2014	20/08/14
2	SRCCG	Amended Policy	JTUPF	22.9.15	

Table of Contents

1	INTRODUCTION	4
2	ENGAGEMENT	4
3	IMPACT ANALYSES	4
3.1	Equality	4
3.2	Sustainability	5
3.3	Bribery Act 2010.....	5
4	SCOPE	5
5	POLICY PURPOSE & AIMS.....	5
6	DEFINITIONS.....	6
7	ROLES / RESPONSIBILITIES / DUTIES	6
8	TRAVEL FOR BUSINESS PURPOSES	6
9	TRAVEL EXPENSES	7
10	OTHER EXPENSES.....	9
11	PROCEDURE.....	9
12	IMPLEMENTATION.....	111
13	TRAINING & AWARENESS	11
14	MONITORING & AUDIT	11
15	POLICY REVIEW	11
16	REFERENCES	11
17	APPENDICES	11
Appendix 1	Equality Impact Analysis	12
Appendix 2	Sustainability Impact Assessment.....	21
Appendix 3	Eligibility Mileage.....	25
Appendix 4	Registration Form Checklist	26

1 INTRODUCTION

Travel is an integral part of the work for many Scarborough and Ryedale Clinical Commissioning Group (CCG) staff and it is right that expenses incurred in travelling should be reimbursed.

Before travelling, employees should consider whether their journey is absolutely necessary and/or if they can car share.

Sections 17 & 18 of the Agenda for Change NHS Terms & Conditions of Service Handbook provides for the reimbursement of staff for mileage allowances and subsistence cost. To view the Agenda for Change NHS Terms & Conditions of Service Handbook go to the NHS Employers web site at www.nhsemployers.org and look for the terms of conditions handbook.

The purpose of this policy is to provide:

- A structured framework to claiming travel expenses
- Practical guidance to staff and managers on process and procedure
- Guidance to ensure that travel and expenses are claimed in a consistent, accurate and timely way
- Guidance on mileage allowance.

2 ENGAGEMENT

- Joint Trade Union Partnership Forum/Policy Development Group
- SRCCG staff via team meetings/team brief/internet

3 IMPACT ANALYSES

3.1 Equality

In applying this policy, the CCG will have due regard for the need to eliminate unlawful discrimination, promote equality of opportunity, and provide for good relations between people of diverse groups, in particular on the grounds of the following characteristics protected by the Equality Act (2010); age, disability, gender, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, and sexual orientation.

In developing this policy, an Equality Impact Analysis has been undertaken. As a result of performing the analysis, it is evident that a risk of discrimination exists and this risk has been removed by implementing the actions detailed within the *Action Planning* section of this document. No further actions are required at this stage. All staff are in receipt of the same travel and expense rates and we would expect employees to consider their own personal needs and plan so accordingly. However, if an employee is able to demonstrate that they have been unable to avoid an expense and it is related to a particular need, this will always be considered by their line manager and met with discretion. The Equality Impact Analysis is attached at Appendix 1.

The application of this policy will be monitored alongside recruitment monitoring data to ensure fair application.

3.2 Sustainability

The policy has been assessed against the CCG's Sustainability themes and no specific impact has been identified. The use of passenger rate encourages car sharing and there is also a mileage rate for pedal and motor cycle use. The Sustainability Impact Assessment is attached at Appendix 2.

3.3 Bribery Act 2010

The Bribery Act is particularly relevant to this policy. Under the Bribery Act it is a criminal offence to:

- Bribe another person by offering, promising or giving a financial or other advantage to induce them to perform improperly a relevant function or activity, or as a reward for already having done so; and
- Be bribed by another person by requesting, agreeing to receive or accepting a financial or other advantage with the intention that a relevant function or activity would then be performed improperly, or as a reward for having already done so.

These offences can be committed directly or by and through a third person and other related policies and documentation (as detailed on the CCG intranet) when considering whether to offer or accept gifts and hospitality and/or other incentives.

Anyone with concerns or reasonably held suspicions about potentially fraudulent activity or practice should refer to the Local Anti-Fraud and Corruption Policy and contact the Local Counter Fraud Specialist

4 SCOPE

This policy and procedure applies to employees on Agenda for Change terms and conditions.

5 POLICY PURPOSE & AIMS

The purpose of this policy and procedure is to outline the rules set out by the CCG for the reimbursement of travel and expenses that are necessarily incurred by any individual engaged on business approved by the organisation.

As a general principle, personal journeys to, and/or from work are not reimbursed.

The primary purpose of travel and subsistence allowances is to reimburse the necessary costs of meals, accommodation and travel arising as a result of official duties away from home.

The rates and conditions are, where appropriate, those set out in the relevant Terms and Conditions Handbooks, or otherwise agreed by the organisation.

This document is mandatory and applies to all staff on Agenda for Change Terms and Conditions and interview candidates.

Any abuse of this policy will be investigated and may result in disciplinary action being taken.

Travel and expenses claims are subject to Tax and National Insurance Liabilities. Further details and HM Revenue and Customs guide to personal taxable allowance and rates are available at: www.hmrc.gov.uk

6 DEFINITIONS

CCG – Clinical Commissioning Group
CSU – Commissioning Support Unit

7 ROLES / RESPONSIBILITIES / DUTIES

Line Managers are responsible for:

- Seeking advice on the application of this policy from their senior managers and the CSU Workforce Team
- Applying this policy in a fair and equitable manner
- Sign off teams travel and subsistence claims.
- Ensuring appropriate records are kept in relation to this policy.

The Senior Leadership Team is responsible for:

- Ensuring the fair and equitable application of this policy
- Providing advice in relation to the application of this policy

Employees are responsible for:

- Ensuring appropriate records are maintained on travel claims
- Employees must carefully consider their travel arrangements and apply this policy when arranging business travel
- Comply with the requirements set out within this policy

8 TRAVEL FOR BUSINESS PURPOSES

8.1 REASONABLE TRAVEL

Employees who are responsible for making decisions regarding business trips should take into consideration to the need to travel versus other options such as telephone/conference calls or video-conferencing, whilst ensuring the delivery of the CCG's business aims.

8.2 CAR SHARING

Members of staff are reminded, when reasonably practicable, to car share when attending the same meeting / training event or travelling to the same location for business purposes to reduce the environmental cost and the cost to the organisation.

9 TRAVEL EXPENSES

9.1 ELIGIBLE MILES

Staff will be reimbursed for miles travelled in the performance of their duties for the CCG which are in excess of the home to agreed work base return journey. Eligible miles are normally those travelled from the agreed work base and return. However when the journey starts at a location other than the agreed work base e.g. home, the eligible miles will be as set out in Appendix 1. Further information on reimbursement of travel costs can be found in Section 17 of the Agenda for Change Terms and Conditions and can be found at:

http://www.nhsemployers.org/~media/Employers/Documents/Pay%20and%20reward/AfC_tc_of_service_handbook_fb.pdf

9.2 CALCULATING PAYMENT

Expense claims must be made in accordance with the principles of this policy. An illustrated summary of the methodology to be applied is included at **Appendix 3**. Mileage must be calculated using the AA Route Planner and no other tool to ensure a consistent approach across all CCG expenses.

Employees may only claim mileage up to the shortest available route, rather than the quickest or most convenient, unless there are exceptional circumstances preventing the shortest route to be available, e.g. road works. Where this is the case, reasons for not undertaking the shortest available route must be recorded on the claim form under 'Details of Journey' so that this can be considered by the authorised manager before sign-off, and to ensure a full and complete audit is recorded.

9.3 CAR ALLOWANCE

All car mileage will be reimbursed at one of two Standard Rates for car drivers registered with the authority regardless of the vehicle size. The mileage rate is dependent on car usage (see Appendix 1).

9.4 RESERVE RATE

Any member of staff who does not register their vehicle with the CCG will be reimbursed at the Reserve Rate for any mileage claimed. The reserve rate is also implemented for specific reasons for travel such as – excess mileage due to NHS merger or organisational change, temporary moves or secondment.

9.5 LEASE CARS

For former NHS employer/organisation Lease Cars that transferred to a CCG on 1st April 2013 the mileage rate will be that at the point of transfer until the scheme expires. For Lease Cars from 1st April 2013 see the Agenda for Change Handbook.

9.6 MOTORCYCLE ALLOWANCE

Members of staff using a motorcycle for official journeys will be reimbursed a mileage rate as set out in the Agenda for Change Handbook.

9.7 PEDAL CYCLES

Members of staff using a pedal cycle for official journeys will be reimbursed a mileage rate as set out in the Agenda for Change Handbook.

9.8 PASSENGER RATE

When members of staff travel together on CCG business and separate claims would otherwise be made, the driver may claim a passenger allowance as set out in the Agenda for Change Handbook. The name and designation of all passengers must be

shown on the claim form. Passenger allowance is not payable to lease car drivers. The CCG encourages staff to car share on CCG business to reduce the amount of travel required and reduce the carbon footprint.

9.9 OTHER ALLOWANCES

Staff will be reimbursed the reasonable parking, garage, toll and ferry costs when on CCG business on production of a valid receipt. Park and Ride tickets will also be reimbursed, as this may be a more cost effective way of travelling to town centre meetings.

Managers will be expected to discuss and consider any request for a reasonable adjustment to allow an employee with a protected characteristic to be treated in a non-discriminatory way as a result of the application of this policy.

9.10 CALL OUT

Any member of staff called out to return to work following the normal completion of their shift will be paid at the Reserve Rate.

9.11 TRAINING COURSES/CONFERENCES/EVENTS

All employees attending manager approved training courses, conferences or events are eligible to claim mileage over and above home to work mileage on the Standard Rate. Course trainers providing training at a base other than their normal work base will claim mileage over and above home to work mileage on the rate that they are registered to receive.

Subject to the prior agreement of the manager, travel costs incurred when staff attend training courses or conferences and events, in circumstances when the attendance is not required by the CCG, will be reimbursed at the reserve rate.

E.g.

An employee who attends a training event at the request of their manager will claim travel costs at the standard rate

An employee who attends a training course for their own development and not required by the role will claim costs at the reserve rate

9.12 EXCESS MILEAGE

Where there is a compulsory requirement for an employee to change their base of work on a temporary or permanent basis e.g. a merger of NHS employers, acceptance of another post as an alternative to redundancy, change of work base, the employee may be reimbursed their extra daily travelling expenses for a period of four years from the date of transfer. Mileage will be reimbursed at the reserve rate or through the submission of receipts, the cost of public transport. The HR30, Excess Travel Authorisation Form is available on the intranet.

If a member of staff who is claiming excess travel subsequently moves home they must complete a new Excess Travel Agreement Form (HR30) in order that the new mileages may be calculated and adjusted accordingly. Refer to the Agenda for Change Handbook for further information.

9.13 BULKY EQUIPMENT

Where, at the requirement of the employer, an employee carries heavy or bulky equipment in a private car, an allowance will be paid for journeys on which the equipment is carried. (The equipment must be either of a weight that is unreasonable to be carried or alter the seating capacity of the vehicle). Refer to the Agenda for Change Handbook for current rates.

9.14 PUBLIC TRANSPORT

If an employee uses public transport for business purposes the cost of bus fares and standard rail fares will be reimbursed (unless it is proven cheaper to travel first class).

9.15 SUBSISTENCE

Any member of staff who is required to be away from home for business purposes may claim for additional costs that are incurred. Refer to the Agenda for Change Handbook Section 18 and Annex N within the Agenda for Changes Terms and Conditions handbook for current maximum reimbursement limits. Claims will be reimbursed on the basis of original receipts that must be attached to all claims. Copy receipts are acceptable, if agreed by the manager but these payments will be subject to income tax deductions. The organisation will not pay for the cost of any alcoholic beverages.

9.16 OVERNIGHT ACCOMMODATION

If a member of staff stays overnight in a hotel, or other similar accommodation, for business purposes that have been approved by their manager, the overnight costs, for bed and breakfast, will be reimbursed. In exceptional circumstances where accommodation is not available within the agreed limit, the employee should seek the most competitive rates and ensure that these are approved by the line manager prior to the expenditure being incurred. Any claims that exceed the agreed limit must be clearly noted to show that prior approval for the expenditure has been given. The cost of up to two further day time meals may be reimbursed in any 24 hours, up to the maximum of the appropriate meals allowance as detailed in the Agenda for Change Handbook at Section 18 and Annex N.

10 OTHER EXPENSES

10.1 EXPENSES OF CANDIDATE FOR APPOINTMENT

Agreement to pay candidates interview expenses must be approved with the recruiting manager prior to interview. The recruiting manager is responsible for informing candidates of the process and handling the associated internal administration. Candidates must complete a Travel and Expenses Claim Form and Registration Form in order to facilitate payment. Payments will be made by BACS through the payroll system, never by cash. Reimbursement of expenses shall not be made to employees who withdraw their application or refuse an offer of appointment. Please refer to the local CCG Recruitment and Selection Policy.

10.2 RELOCATION EXPENSES

Please refer to local CCG Relocation Assistance Policy and Procedure.

10.3 REIMBURSEMENT OF SUNDRY EXPENSES

In exceptional circumstances it may be necessary for a member of staff to purchase sundry items which may be required in order to carry out their duties. The budget manager must give prior approval for all such expenditure and original receipts must accompany the claim for reimbursement. The CCG would not expect sundry items to be purchased if they could be obtained through the normal purchasing procedure.

11 PROCEDURE

11.1 TRAVEL AND EXPENSES CLAIMS FORM SUBMISSION

All employees required to use their own vehicle for business purposes will have to provide the following documentation which will be copied and added to the employee's personal file. The documents must be kept up to date at all times.

- Driving Licence (paper and photo card)
- Car Insurance – including business
- Car Tax
- MOT
- Completed registration form

A registration form checklist for recording is available in Appendix 4.

11.2 METHODS OF PAYMENT

Expenses payments will be made monthly with salary payments. All completed claim forms should be submitted monthly, usually by the 4th working day of the month following the claim, to ensure payment in the next month's salary. Exceptions may occur to this so please refer to the payroll section on the intranet for dates. Payment will be withheld or delayed if the necessary documentation is not completed and appropriate procedures followed. It is the manager's/budget holder's responsibility to ensure that staff are made aware of the correct procedure to follow for the claiming of expenses. Refer to the intranet for claim submission deadlines and pay dates.

All claims should be made within 3 months of the expense taking place. Failure to do so may result in the claim being forfeited. The Chief Financial Officer will make a decision based on the facts available and their decision shall be final.

The CCG is committed to reimbursing legitimate claims that meet the criteria within this policy for travel and expenses. Any claims found to have been falsified or inflated in any way will be investigated and may result in disciplinary action being taken.

11.3 CLAIM FORM

Expenses payments will only be authorised if they are submitted on the correct form and accompanied by original receipts (except for mileage). The claim form (HR9) is available on the intranet at <http://www.nyhcsu.org.uk/logica-mckesson>.

11.4 AUTHORISATION

Forms will only be accepted if the most direct route of travel is used. Only forms signed by an authorising manager will be accepted for payment. If the form is not signed it will be returned to the authorising manager, as will incorrectly completed forms.

11.5 EXEMPTIONS

There will be no reimbursement of:

- Parking fines
- Speeding fines
- A contribution towards vehicle running costs or additional personal motoring costs, (the mileage allowance is set at a level to include this).

The CCG forbids the use of handheld mobile phones whilst driving.

12 IMPLEMENTATION

- 12.1 This policy will be communicated to staff via team meetings/team brief and will be available for staff on the intranet.
- 12.2 Breaches of this policy may be investigated and may result in the matter being treated as a disciplinary offence under the CCGs disciplinary procedure.

13 TRAINING & AWARENESS

A copy of the policy will be available on the CCG intranet. Guidance and support will be provided to all Line Managers in the implementation and application of this policy upon request.

14 MONITORING & AUDIT

This Policy is subject to frequent review in line with Agenda for Change NHS Terms and Conditions of Service and in line with the publication of the AA Guides indicating motoring costs. Amendments to mileage allowances will only take place if rates increase or decrease by 5%.

The implementation of this policy will be audited at appropriate intervals by the CSU Workforce Team and reported to the Governing Body.

15 POLICY REVIEW

- 15.1 The policy and procedure will be reviewed after 3 years for the CCG Governing Body in conjunction with Trade Union representatives. Where review is necessary due to legislative change, this will happen immediately.

16 REFERENCES

- 16.1 For further information please refer to the following reference sources:
 - Disciplinary Policy
 - Agenda for Change Handbook
 - Recruitment and Selection Policy

17 APPENDICES

Appendix 1	Equality Impact Analysis
Appendix 2	Sustainability Impact Assessment
Appendix 3	Eligibility Mileage
Appendix 4	Registration Form Checklist

Appendix 1 Equality Impact Analysis

1. Equality Impact Analysis									
Policy / Project / Function:	Travel Expenses Policy								
Date of Analysis:	2/12/13								
This Equality Impact Analysis was completed by: (Name and Department)	Christine Brown Workforce Service								
What are the aims and intended effects of this policy, project or function ?	<p>The purpose of this policy is to provide:</p> <ul style="list-style-type: none"> • A structured framework to claiming travel expenses • Practical guidance to staff and managers on process and procedure • To ensure that travel expenses are claimed in a consistent, accurate and timely way. • Guidance on mileage allowance 								
Please list any other policies that are related to or referred to as part of this analysis?	<ul style="list-style-type: none"> • Disciplinary Policy • Agenda for Change Handbook • Excess Mileage Policy • Recruitment and Selection Policy 								
Who does the policy, project or function affect? Please Tick ✓	<table> <tr> <td>Employees</td> <td>✓</td> </tr> <tr> <td>Service Users</td> <td><input type="checkbox"/></td> </tr> <tr> <td>Members of the Public</td> <td><input type="checkbox"/></td> </tr> <tr> <td>Other (List Below) -</td> <td>interview applicants</td> </tr> </table>	Employees	✓	Service Users	<input type="checkbox"/>	Members of the Public	<input type="checkbox"/>	Other (List Below) -	interview applicants
Employees	✓								
Service Users	<input type="checkbox"/>								
Members of the Public	<input type="checkbox"/>								
Other (List Below) -	interview applicants								

2. Equality Impact Analysis: Screening

	Could this policy have a positive impact on...		Could this policy have a negative impact on...		Is there any evidence which already exists from previous (e.g. from previous engagement) to evidence this impact
	Yes	No	Yes	No	
Race		✓		✓	Considered – no impact
Age		✓		✓	Considered – no impact
Sexual Orientation		✓		✓	Considered – no impact
Disabled People		✓	✓		<u>Negative Impact</u> The policy does not acknowledge the specific needs of disabled employees . This may have a potential negative impact. - see action plan
Gender		✓		✓	Considered – no impact
Transgender People		✓		✓	Considered – no impact
Pregnancy and Maternity		✓		✓	Considered – no impact
Marital Status		✓		✓	Considered – no impact
Religion and Belief		✓		✓	Considered – no impact
Reasoning	All staff are in receipt of the same travel and expense rates. We would expect employees to consider their own personal needs and plan so accordingly. However, if an employee is able to demonstrate that they have been unable to avoid an expense and it is related to a particular need, this will always be considered by their line manager and met with discretion.				

If there is no positive or negative impact on any of the Nine Protected Characteristics go to Section 7

3. Equality Impact Analysis: Local Profile Data

Local Profile/Demography of the Groups affected (population figures) at January 2014

General	Total number of employees in the CCG is 82
Age	69.05 % of staff are aged 30-55 22.62% of staff are over 55 8.33 % of staff employed are under 30
Race	84.52% of staff employed in the CCG declared themselves White 14.29% of staff are not stated/undefined 1.19% of staff declared themselves Other
Sex	80.95 % of staff employed are female 9.05% of staff employed are male
Gender reassignment	No information
Disability	67.86% of staff employed declared themselves as having no disability 32.14% of staff did not declare /undefined 0% of staff declared a disability
Sexual Orientation	57.14% of staff described themselves as heterosexual 41.67% did not wish to respond /undefined 1.19% described themselves as bisexual
Religion, faith and belief	Christianity is the largest religious group declared by staff in the CCG (51.19%) 39.29% were undefined or did not wish to declare 9.52% of staff declared other faith or religious beliefs
Marriage and civil partnership	66.67% of employees are married. 1.19% of employees are in a civil partnership
Pregnancy and maternity	No information yet as the CCG has not been established long enough to build meaningful data

4. Equality Impact Analysis: Equality Data Available

Is any Equality Data available relating to the use or implementation of this policy, project or function?

Equality data is internal or external information that may indicate how the activity being analysed can affect different groups of people who share the nine *Protected Characteristics* – referred to hereafter as '*Equality Groups*'.

Examples of *Equality Data* include: (this list is not definitive)

1. Application success rates *Equality Groups*
2. Complaints by *Equality Groups*
3. Service usage and withdrawal of services by *Equality Groups*
4. Grievances or decisions upheld and dismissed by *Equality Groups*
5. *Previous EIAs*

Yes ☒

No ☐

Where you have answered yes, please incorporate this data when performing the *Equality Impact Assessment Test* (the next section of this document).

List any Consultation e.g. with employees, service users, Unions or members of the public that has taken place in the development or implementation of this policy, project or function

Consultation has taken place both locally and nationally with Trade Unions and staff

**Promoting Inclusivity
How does the project, service or function contribute towards our aims of eliminating discrimination and promoting equality and diversity within our organisation**

This Policy does not promote inclusivity but provides a framework to pay travel expenses

5. Equality Impact Analysis: Assessment Test

What impact will the implementation of this policy, project or function have on employees, service users or other people who share characteristics protected by *The Equality Act 2010* ?

Protected Characteristic:	No Impact:	Positive Impact:	Negative Impact:	Evidence of impact and if applicable, justification where a <i>Genuine Determining Reason</i> exists
Gender (Men and Women)	✓			Considered – no impact.
Race (All Racial Groups)	✓			Considered – no impact.
Disability (Mental and Physical)			✓	<u>Negative Impact</u> The policy does not acknowledge the specific needs of disabled employees. This may have a potential negative impact. - see action plan
Religion or Belief	✓			Considered – no impact.
Sexual Orientation (Heterosexual, Homosexual and Bisexual)	✓			Considered – no impact.

What impact will the implementation of this policy, project or function have on employees, service users or other people who share characteristics protected by *The Equality Act 2010* ?

Protected Characteristic:	No Impact:	Positive Impact:	Negative Impact:	Evidence of impact and if applicable, justification where a <i>Genuine Determining Reason</i> exists
Pregnancy and Maternity	✓			Considered – no impact.
Transgender	✓			Considered – no impact.
Marital Status	✓			Considered – no impact.
Age	✓			Considered – no impact.

6. Action Planning

As a result of performing this analysis, what actions are proposed to remove or reduce any risks of adverse outcomes identified on employees, service users or other people who share characteristics protected by *The Equality Act 2010* ?

Identified Risk:	Recommended Actions:	Responsible Lead:	Completion Date:	Review Date:
The policy does not acknowledge the specific needs of disabled employees.	Managers will be expected to consider and discuss any request for a reasonable adjustment to allow an employee with protected characteristics to be treated in a non-discriminatory way as a result of the application of this policy. The policy has been amended to include this requirement.	Chief Operating Officer		

7. Equality Impact Analysis Findings

Analysis Rating:	<input type="checkbox"/> Red	<input type="checkbox"/> Red/Amber	<input type="checkbox"/> Amber	<input checked="" type="checkbox"/> Green
------------------	------------------------------	------------------------------------	--------------------------------	---

		Actions	Wording for Policy / Project / Function
Red Stop and remove the policy	Red: As a result of performing the analysis, it is evident that a risk of discrimination exists (direct, indirect, unintentional or otherwise) to one or more of the nine groups of people who share <i>Protected Characteristics</i> . It is recommended that the use of the policy be suspended until further work or analysis is performed.	Remove the policy Complete the action plan above to identify the areas of discrimination and the work or actions which needs to be carried out to minimise the risk of discrimination.	No wording needed as policy is being removed
Red Amber Continue the policy	As a result of performing the analysis, it is evident that a risk of discrimination exists (direct, indirect, unintentional or otherwise) to one or more of the nine groups of people who share <i>Protected Characteristics</i> . However, a genuine determining reason may exist that could legitimise or justify the use of this policy and further professional advice should be taken.	The policy can be published with the EIA List the justification of the discrimination and source the evidence (i.e. clinical need as advised by NICE). Consider if there are any potential actions which would reduce the risk of discrimination. Another EIA must be completed if the policy is changed, reviewed or if further discrimination is identified at a later date.	As a result of performing the analysis, it is evident that a risk of discrimination exists (direct, indirect, unintentional or otherwise) to one or more of the nine groups of people who share <i>Protected Characteristics</i> . However, a genuine determining reason exists which justifies the use of this policy and further professional advice. <i>[Insert what the discrimination is and the justification of the discrimination plus any actions which could help what reduce the risk]</i>

Equality Impact Findings (continued):

		Actions	Wording for Policy / Project / Function
Amber Adjust the Policy	As a result of performing the analysis, it is evident that a risk of discrimination (as described above) exists and this risk may be removed or reduced by implementing the actions detailed within the <i>Action Planning</i> section of this document.	<p>The policy can be published with the EIA</p> <p>The policy can still be published but the Action Plan must be monitored to ensure that work is being carried out to remove or reduce the discrimination.</p> <p>Any changes identified and made to the service/policy/ strategy etc. should be included in the policy.</p> <p>Another EIA must be completed if the policy is changed, reviewed or if further discrimination is identified at a later date.</p>	<p>As a result of performing the analysis, it is evident that a risk of discrimination (as described above) exists and this risk may be removed or reduced by implementing the actions detailed within the <i>Action Planning</i> section of this document.</p> <p><i>[Insert what the discrimination is and what work will be carried out to reduce/eliminate the risk]</i></p>
Green No major change	As a result of performing the analysis, the policy, project or function does not appear to have any adverse effects on people who share <i>Protected Characteristics</i> and no further actions are recommended at this stage.	<p>The policy can be published with the EIA</p> <p>Another EIA must be completed if the policy is changed, reviewed or if any discrimination is identified at a later date</p>	As a result of performing the analysis, the policy, project or function does not appear to have any adverse effects on people who share <i>Protected Characteristics</i> and no further actions are recommended at this stage.

Brief Summary/Further comments	<p>As a result of performing the analysis, it is evident that a risk of discrimination (as described above) exists and this risk may be removed or reduced by implementing the actions detailed within the <i>Action Planning</i> section of this document.</p> <p>The policy has been amended and now does not appear to have any adverse effects on people who share <i>Protected Characteristics</i> and no further actions are recommended at this stage.</p> <p>Analysis rating green.</p>
---------------------------------------	--

Approved By		
Job Title:	Name:	Date:
Chief Officer	Simon Cox	12.08.14

Appendix 3 Sustainability Impact Assessment

Staff preparing a policy, Governing Body (or Sub-Committee) report, service development or project are required to complete a Sustainability Impact Assessment (SIA). The purpose of this SIA is to record any positive or negative impacts that this is likely to have on sustainability.

Title of the document	Travel and Expenses Policy
What is the main purpose of the document	The purpose of this policy and procedure is to outline the rules set out by the CCG for the reimbursement of travel and expenses that are necessarily incurred by any individual engaged on business approved by the organisation.
Date completed	02/05/14
Completed by	CSU Workforce

Domain	Objectives	Impact of activity Negative = -1 Neutral = 0 Positive = 1 Unknown = ? Not applicable = n/a	Brief description of impact	If negative, how can it be mitigated? If positive, how can it be enhanced?
Travel	Will it provide / improve / promote alternatives to car based transport? Will it support more efficient use of cars (car sharing, low emission vehicles, environmentally friendly fuels and technologies)? Will it reduce 'care miles' (telecare, care closer) to home? Will it promote active travel (cycling, walking)? Will it improve access to opportunities and facilities for all groups?	n/a		

Procurement	<p>Will it specify social, economic and environmental outcomes to be accounted for in procurement and delivery?</p> <p>Will it stimulate innovation among providers of services related to the delivery of the organisations' social, economic and environmental objectives?</p> <p>Will it promote ethical purchasing of goods or services?</p> <p>Will it promote greater efficiency of resource use?</p> <p>Will it obtain maximum value from pharmaceuticals and technologies (medicines management, prescribing, and supply chain)?</p> <p>Will it support local or regional supply chains?</p> <p>Will it promote access to local services (care closer to home)?</p> <p>Will it make current activities more efficient or alter service delivery models</p>	n/a		
Facilities Management	<p>Will it reduce the amount of waste produced or increase the amount of waste recycled?</p> <p>Will it reduce water consumption?</p>	n/a		

Workforce	<p>Will it provide employment opportunities for local people?</p> <p><u>Will it promote or support equal employment opportunities?</u></p> <p>Will it promote healthy working lives (including health and safety at work, work-life/home-life balance and family friendly policies)?</p> <p>Will it offer employment opportunities to disadvantaged groups?</p>		<p>Positive impact: The Policy provides a framework to allow for pay progression.</p> <p>Positive Impact: Indirectly there is a likelihood that the older a person is the more chance there is they have been in post longer and could already be at the top of their band. This means that older people could experience positive impact as increments cannot therefore be deferred .</p> <p>Negative impact: Younger people would experience negative impact during the early years of this policy's existence.</p>	<p>The policy relies on the fair and objective application of the performance process. This can be measured by data monitoring and by Monitoring and reporting of complaints/ grievances or survey/confidential feedback from employees.</p> <p>This is a direct result of implementing nationally agreed Terms and Conditions of Employment and is outside the control of the CCG.</p> <p>Having a justified reason for movement up the incremental scale other than length of service should reduce the risk of age discrimination.</p>
Community Engagement	<p>Will it promote health and sustainable development?</p> <p>Have you sought the views of our communities in relation to the impact on sustainable development for this activity?</p>	n/a		

Buildings	<p>Will it improve the resource efficiency of new or refurbished buildings (water, energy, density, use of existing buildings, designing for a longer lifespan)?</p> <p>Will it increase safety and security in new buildings and developments?</p> <p>Will it reduce greenhouse gas emissions from transport (choice of mode of transport, reducing need to travel)?</p> <p>Will it provide sympathetic and appropriate landscaping around new development?</p> <p>Will it improve access to the built environment?</p>	n/a		
Adaptation to Climate Change	<p>Will it support the plan for the likely effects of climate change (e.g. identifying vulnerable groups; contingency planning for flood, heat wave and other weather extremes)?</p>	n/a		
Models of Care	<p>Will it minimising 'care miles' making better use of new technologies such as telecare and telehealth, delivering care in settings closer to people's homes?</p> <p>Will it promote prevention and self-management?</p> <p>Will it provide evidence-based, personalised care that achieves the best possible outcomes with the resources available?</p> <p>Will it deliver integrated care, that co-ordinate different elements of care more effectively and remove duplication and redundancy from care pathways?</p>	n/a		

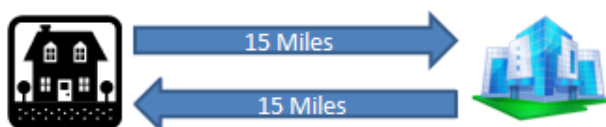
Appendix 3 Eligibility Mileage

Eligible mileage – illustrative example		
In this example the distance from the employee's home to the agreed base is 15 miles		
Journey (outward)	Distance	Eligible miles
Home to base	15 miles	None
Home to first call	Less than 15 miles	None
Home to first call	More than 15 miles	Eligible mileage starts from home, less 15 miles
Journey (return)		
Last call to base		Eligible mileage ends at base
Last call to home	Less than 15 miles	None
Last call to home	More than 15 miles	Eligible mileage ends 15 miles from home

Examples:

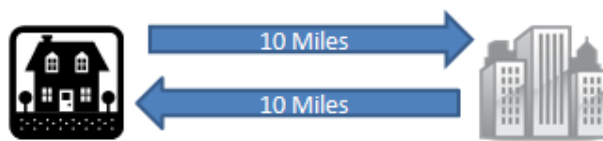
No Eligible Miles

Home to Base to Home



No Eligible Miles

Home to Meeting / Training to Home



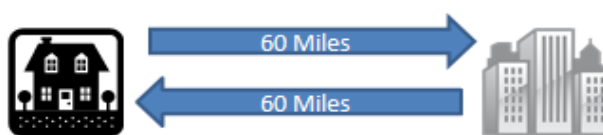
15 Miles to Claim

Home to Meeting / Training to Home



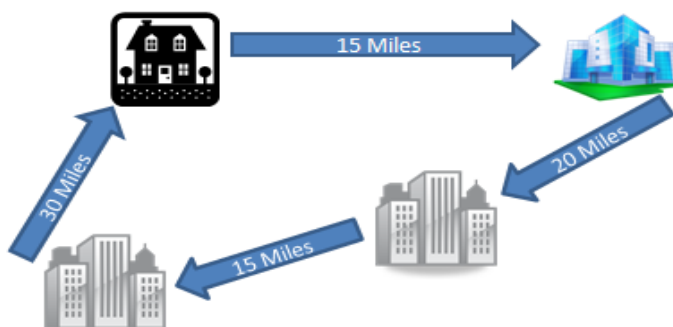
90 Miles to Claim

Home to Meeting/Training to Home



50 Miles to Claim

Home to Base to Meeting to Meeting to Home



40 Miles to Claim

Home to Base to Meeting/Training to Base to Home



Appendix 4 Registration Form Checklist

All Scarborough and Ryedale CCG employees who are required to use their own vehicle for business purposes need to provide the documentation listed below. This information will be copied and added to your personal file.

The documents must be kept up to date at all times and a new form must be completed as documents are renewed e.g insurance.

	Effective date and expiry date (where applicable)	Manager name and date seen
Driving Licence (paper and photo card)		
Car Insurance - including business		
Car Tax		
MOT		

This form should be stored in the employee's personal file.

Payroll form HR3, Record of Vehicle Details, (available on the intranet) should also be completed and returned to payroll.